

# TEAMWORK MEANS YOU CAN'T PICK THE SIDE THAT'S RIGHT

**DILBERT**  
BY SCOTT ADAMS





CEO

THE MEDIA IS ASKING IF YOU'LL TAKE THE PLEDGE TO GIVE YOUR FORTUNE TO CHARITY.



THAT PLEDGE IS FOR BILLIONAIRES! I ONLY HAVE \$200 MILLION TO LEAVE TO MY HEIR!



ON A SEMI-RELATED NOTE, FIND OUT WHO KEEPS PUTTING MONKEY DNA IN MY CLONE'S TEST TUBE.



HOW HARD WOULD IT BE TO PROGRAM OUR WEBSITE TO COLLECT BROWSER HISTORY FROM OUR VISITORS?



WELL, FIRST I'D NEED TO INVENT SOME SORT OF DEVICE THAT REVERSES MY SENSE OF RIGHT AND WRONG.



SO... ARE WE TALKING ABOUT A WEEK... OR A MONTH?



TINA, YOU'LL BE IN CHARGE OF OUR MOVE TO THE NEW BUILDING.



THAT MEANS YOU THINK MY REGULAR JOB IS SO UNIMPORTANT THAT I WON'T BE MISSED IF I WORK ON SOMETHING ELSE FOR A MONTH.



IF IT MAKES YOU FEEL ANY BETTER, THIS WILL TAKE LONGER THAN A MONTH.



# OFFICE RELOCATION

YOUR NEW CUBICLES  
WILL BE A COLOR  
CALLED "DEATH EATER  
GRAY."



THE FABRIC IS A  
SOUL SPONGE THAT  
WILL ABSORB YOUR  
HAPPINESS IF YOU  
STAND NEAR IT.



HOW'D  
THE  
MEETING  
GO?

WELL, YOU  
KNOW, FEAR  
OF THE  
UNKNOWN.



# OFFICE RELOCATION

YOUR FLOOR PLAN PUTS  
ME BETWEEN A LOUD  
TALKER AND A CHRONIC  
FLATULATOR.



I COULD MOVE YOU  
TO A CUBICLE BETWEEN  
A GUY WHO CLEARS HIS  
THROAT ALL DAY AND  
A WOMAN WHO LAUGHS  
TOO MUCH.



IS THIS BECAUSE I  
ONCE SAID YOU AREN'T  
SMART ENOUGH TO BE  
AN ENGINEER?

LOOK WHAT I  
ENGINEERED.



I CAN'T HELP ON YOUR  
PROJECT THIS WEEK  
BECAUSE WE'RE MOVING  
TO A NEW OFFICE.



IT  
SOUNDS  
WEIRD  
BECAUSE  
IT'S  
TRUE.

I LIKE TO  
THROW IN  
A REAL ONE  
EVERY NOW  
AND THEN.



YOU MIGHT WANT TO  
SAVE THAT ATTITUDE  
FOR THE NEXT ROUND.







YOU USED THE  
ENTIRE ENGINEERING  
PORTION OF MY  
PROJECT BUDGET JUST  
LEARNING THE NEW  
TECHNOLOGY.

I'M SORRY THINGS  
DIDN'T WORK OUT  
FOR YOU.

SOME SAY I'M A SLOW  
LEARNER, BUT I LIKE  
TO THINK OF MYSELF  
AS EXPENSIVE.

COMPANY LAWYER

I NEED YOUR  
LEGAL ADVICE.

THERE'S A RISK THAT  
THIS COULD CAUSE A  
CHAIN REACTION THAT  
RESULTS IN A FUTURE  
VISIONARY LEADER NOT  
BEING BORN.

IT'S JUST A  
MAINTENANCE  
AGREEMENT.

IT'S LIKE  
STABBING  
GANDHI.

YOUR SOFTWARE  
SERVICES CONTRACT  
IS TOO CONFUSING FOR  
ANY NORMAL HUMAN  
TO COMPREHEND.

AND IT WOULDN'T  
BE COST-EFFECTIVE  
TO INVOLVE OUR  
ATTORNEYS FOR A  
DEAL SO SMALL.

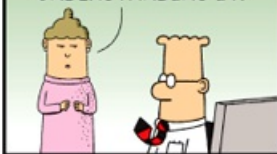
SO I'LL  
JUST  
TAKE A  
CHANCE  
AND SIGN  
IT.

DOC...  
SCRUB IN.  
I GOT THE  
LIVER.

THERE'S A GUY IN THE LOBBY WHO SAYS HE'S HERE TO HARVEST YOUR ORGANS.



APPARENTLY, YOU SIGNED A SOFTWARE SERVICES AGREEMENT WITHOUT FULLY UNDERSTANDING IT.



WELL, AT LEAST I CAN SAVE LIVES.

HE SAID SOMETHING ABOUT HIS CAT'S BIRTHDAY.



# COMPANY LAWYER

I SIGNED A SOFTWARE CONTRACT WITHOUT GETTING YOUR INPUT BECAUSE I WAS IN A HURRY.



NOW THE SOFTWARE COMPANY CLAIMS THEY CAN HARVEST MY ORGANS.



DO YOU SEE ANY HOLES IN THEIR CONTRACT?

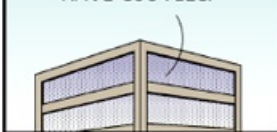
THEY MENTION HOLES... IN THE CONTEXT OF YOUR TORSO.



THE CONTRACT THAT YOU IGNORANTLY SIGNED GIVES THEM THE RIGHT TO HARVEST YOUR ORGANS.



YOUR BEST LEGAL STRATEGY IS TO GET SWORN AFFIDAVITS FROM ATTRACTIVE WOMEN SAYING YOU HAVE COOTIES.



HECK YES, I'LL SIGN IT.

I WAS HOPING THIS WOULD BE HARDER.

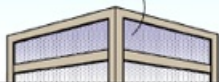




OUR CONSULTANT WILL TELL US HOW WE CAN SECURE A LONG-TERM SUPPLY OF RARE EARTH METALS FOR OUR PRODUCTS.



CHINA HAS MOST OF THE RARE EARTH METALS. TRY DYING. AND REINCARNATING. THERE'S A 20% CHANCE THAT YOU'LL BE BORN CHINESE.



IF THE ONLY PART THAT GOES WRONG IS THE CHINESE PART, YOU CAN TRY DYING AGAIN.



THE GOVERNMENT IS NAGGING US TO GET RID OF OUR DANGEROUS RADIOACTIVE WASTE.



ON A TOTALLY DIFFERENT TOPIC, I'M GIVING EACH OF YOU A MOTIVATIONAL PAPERWEIGHT THAT SAYS, "NICE GOING."



TRY TO AVOID LICKING THEM.



SHOULD I CONTINUE TO MANAGE ISSUES?



OR SHOULD I ALIGN ORGANIZATIONAL ACTIVITIES WITH STAKEHOLDER EXPECTATIONS?



WHICH ANSWER WOULD CAUSE YOU TO DO REAL WORK?



WHAT IS THIS, A FARM?



TED,  
THERE'S  
AN APP  
FOR YOU.

WAA—WAA!  
DON'T FIRE  
ME!

HOW  
AWESOME  
IS THAT?

I SEE YOU HAVE YOUR  
GIANT—SIZED BARF  
BAG. YOU MUST BE  
GOING TO THE CONSUMER  
ELECTRONICS SHOW.

YUP.

EVERY TIME I SEE A  
NEW PRODUCT THAT IS  
COOLER THAN ANY—  
THING WE'RE WORKING  
ON. I'LL GO TO THE BAG.

AT THE SHOW

AND IT  
ONLY WEIGHS  
ONE OUNCE!

FOOMP!!!

AT THE TRADE SHOW

ARE YOU ACTUALLY  
INTERESTED IN THIS  
PRODUCT OR ARE YOU  
JUST TRYING TO CHAT  
ME UP?

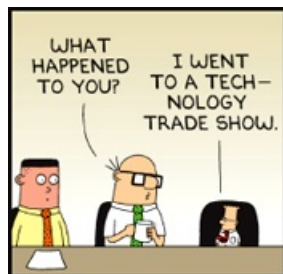
THE SHOW IS TOO  
BIG TO SEE EVERYTHING,  
SO I USE A MAMMARY  
FILTER TO DECIDE WHO  
I TALK TO.

YOU  
USE A  
WHAT?

DO YOU HAVE  
ANY FREE  
STUFF OR JOB  
OFFERS?







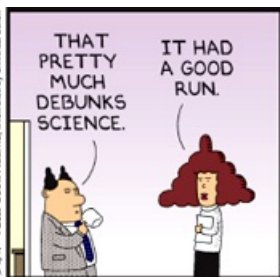
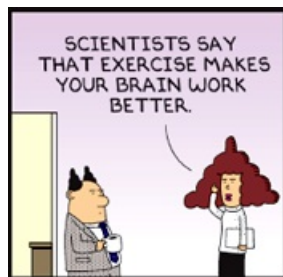


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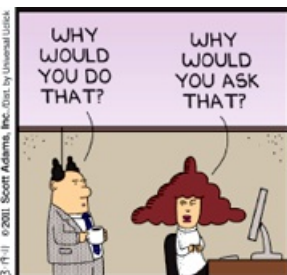




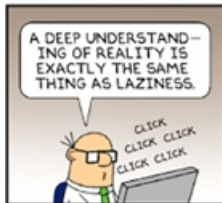
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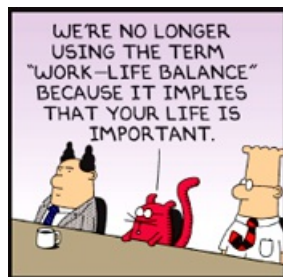
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I SPENT THE WEEK  
WRITING A TEST  
SCRIPT FOR OUR  
PRODUCT.



AND I WROTE A  
TEST SCRIPT TO  
TEST DILBERT'S  
TEST SCRIPT.



YOUR SCRIPT WAS  
ALMOST PERFECT.  
KEEP UP THE GOOD  
WORK, BUDDY.



WE CAN LEARN FROM  
OUR MISTAKES. LET'S  
MAKE A LIST OF THE  
THINGS THAT EACH  
OF YOU DID WRONG  
THIS  
YEAR.



IS IT JUST A  
COINCIDENCE THAT OUR  
ANNUAL PERFORMANCE  
REVIEWS ARE DUE  
NEXT WEEK?



IT WOULD  
HAVE BEEN  
THE STUFF OF  
MANAGEMENT  
LEGENDS.

VERY  
NICE  
TRY.



HEY, ASOK. I'M  
UPDATING OUR  
EMPLOYEE PROFILES.  
WHERE'D YOU GO TO  
SCHOOL?



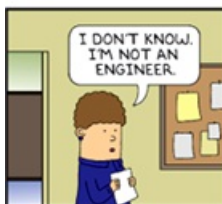
I GRADUATED FROM  
THE INDIAN INSTITUTE  
OF TECHNOLOGY IN  
LUCKNOW WITH A  
DOUBLE MAJOR IN  
ENGINEERING AND  
PHYSICS, AND A MINOR  
IN FALSE HUMILITY.



FOR MY COMBINED  
THESIS I TERRAFORMED  
A PLANET IN ANOTHER  
DIMENSION AND DIDN'T  
TELL ANYONE.

I'LL PUT  
"INDIAN."





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TO ANSWER YOUR QUESTION FASTER, I'LL NEED TO USE THE TWO HALVES OF MY BRAIN LIKE DUAL CORE PROCESSORS.



I'M ONLY WARNING YOU BECAUSE IT MIGHT BE DISCONCERTING TO WATCH. HOW BAD COULD IT BE?



WAAH-GEEEE!  
MAYBE YOU CAN E-MAIL ME YOUR ANSWER.



I'M WRITING FAKE PRESS RELEASES FOR IMAGINARY NEW GREEN ENERGY TECHNOLOGIES.



SCIENTISTS SAY THAT BY 2040 YOU WILL BE ABLE TO POWER YOUR ENTIRE HOME WITH THE BREEZE FROM YOUR REFRIGERATOR DOOR.



NOW HOW WILL I KNOW WHICH GREEN BREAKTHROUGHS ARE REAL?



I'M READY TO HOLD A PRESS CONFERENCE TO INTRODUCE MY COLD FUSION BREAKTHROUGH.



ALL YOU DID WAS PUT A LIGHTBULB IN A JAR. I CAN SEE THE WIRES PLUGGED INTO THE OUTLET.



YOU HAVE A LOW OPINION OF PEOPLE.





PRESS CONFERENCE

AS YOU CAN CLEARLY SEE, I HAVE CREATED COLD FUSION.

THAT'S NOT COLD FUSION. IT'S JUST A JAR WITH A LIGHT-BULB.

HERE'S SOME MORE NEWS: NO ONE CARES WHAT THE CAMERA GUY THINKS.

IT'S FREE ENERGY!

I WAS HOLDING A VIRTUAL MEETING USING THE CLOUD AND...

YOU'RE ALREADY DEAD AND YOU DON'T KNOW IT.

AND YET YOUR SOUL HAD A MEETING IN A CLOUD. INTERESTING.

UM... NO, I'M AN ENGINEER.

MY PEOPLE CALL IT AN AVATAR.

THIS ISN'T WHAT I WANTED.

I KNOW.

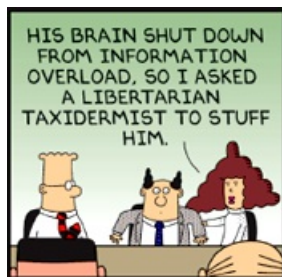
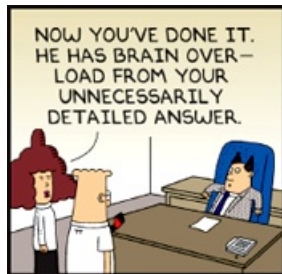
YOUR COMMUNICATION SKILLS ARE SO POOR THAT I GAVE UP TRYING TO UNDERSTAND WHAT YOU WANTED AND INSTEAD PUT SOME RANDOM NUMBERS ON A SPREADSHEET.

WHY DIDN'T YOU JUST ASK ME TO CLARIFY?!

APPARENTLY YOUR LISTENING SKILLS NEED WORK TOO.



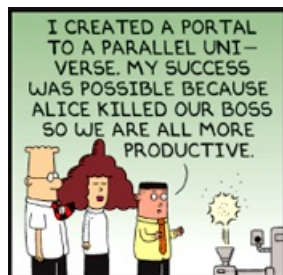
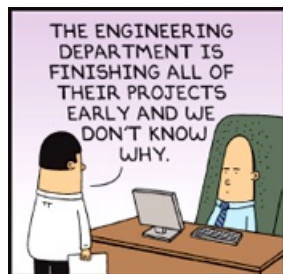




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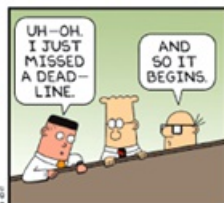
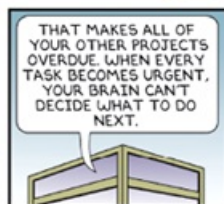
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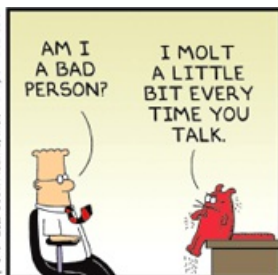
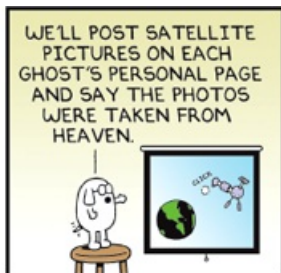


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I PLAN TO ADD SEVEN MORE LAYERS OF MANAGEMENT BETWEEN YOU AND ME.

MY GOAL IS TO LEAD THE COMPANY WITHOUT KNOWING ANYTHING ABOUT IT.

THAT SOUNDS LIKE A BAD IDEA.

THIS SORT OF INPUT IS EXACTLY WHAT I'M TRYING TO AVOID.

I'M ADDING A FEW LAYERS OF MANAGEMENT BELOW ME.

THE NEW LAYERS ARE VP, AVP, DIRECTOR, DOLPHIN, INANIMATE OBJECT, AND CHALKY SUBSTANCE.

IF YOU HAVE ANY ISSUES, I ENCOURAGE YOU TO TALK TO THE CHALKY SUBSTANCE.

I DEVELOPED THIS APP IN MY SPARE TIME. WHAT DO YOU THINK?

I THINK YOU MADE SPARE TIME LOOK LIKE AN AWFUL THING.

IF YOU'D LIKE A LESS HONEST ANSWER, I CAN RECOMMEND SOMEONE IN MARKETING.

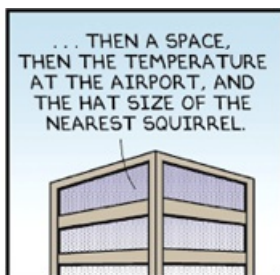
I MIGHT TRY THAT.







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TOPPER

I'M IN A BAD MOOD.  
MAYBE I NEED SOME  
SUN TO BOOST MY  
VITAMIN D LEVEL.



THAT'S NOTHING.  
EXPOSURE TO MY  
INNER GLOW WILL  
GIVE YOU A FULL RANGE  
OF VITAMINS AND  
MINERALS.



YOU'RE  
BETTER  
THAN  
THE  
SUN?

I DON'T  
QUIT JUST  
BECAUSE  
IT'S NIGHT.



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THE COMPANY IS  
TRYING TO REDUCE  
EXPENSES, SO YOU  
NEED TO PAY FOR YOUR  
OWN RADIATION  
DOSIMETERS.



WE'LL JUST STARE  
AT YOU UNTIL YOU  
UNDERSTAND THE  
WRONGNESS OF THAT  
POLICY.



ONE HOUR LATER

STILL  
NOTHING.



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I STARTED A TASK  
FORCE TO ELIMINATE  
REDUNDANCIES IN OUR  
INTERNAL PROCESSES.



REALLY?  
I'M DOING  
THE SAME  
THING.



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**DOGBERT'S PASSWORD  
RECOVERY SERVICE**

I HAVE SO MANY  
PASSWORDS AND EMAIL  
ACCOUNTS AND USER  
NAMES THAT I DON'T  
KNOW WHAT GOES  
TO WHAT.

I'M LOST. IF YOU  
CAN'T HELP ME  
I THINK I MIGHT  
SNAP.

NO PROBLEM.  
WHAT'S YOUR  
PASSWORD  
RECOVERY  
PIN CODE?

**SNAP!**

**DOGBERT'S PASSWORD  
RECOVERY SERVICE**

ARE YOU TRYING TO  
RECOVER A PASSWORD,  
PIN CODE, USER NAME,  
PASS CODE OR CODE  
WORD?

I HATE THIS STUPID  
COMPLICATED PLANET!  
I AM SO OUT OF HERE!

AND THAT IS HOW  
FLOYD BECAME THE  
FIRST PERSON TO HOLD  
HIS BREATH AND JUMP  
INTO OUTER SPACE.

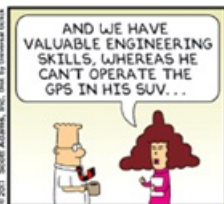
I RESEARCHED HOW  
LONG YOUR CUSTOMERS  
WILL STAY ON THE  
PHONE TRYING TO GET  
TECH SUPPORT BEFORE  
GIVING UP.

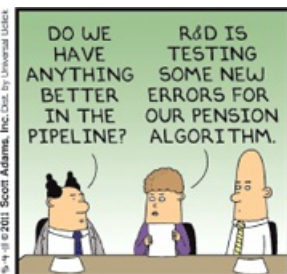
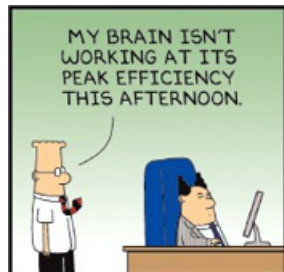
THEN I DESIGNED AN  
AUDIO MENU TREE  
THAT WILL TAKE THEM  
SLIGHTLY LONGER THAN  
THAT TO REACH YOUR  
TECH SUPPORT.

I'VE SEEN  
YOUR USER  
MANUALS  
AND I  
ASSUME  
THAT YOU  
HATE YOUR  
CUSTOMERS'  
GUTS.

IT'S  
MORE  
OF AN  
APATHY  
THING.







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CONGRATULATIONS  
ON SOLVING EVERY  
IMPORTANT PROBLEM  
IN THE WORLD.

I ASSUME THAT'S WHAT  
HAPPENED. OTHERWISE,  
YOU WOULDN'T HAVE  
TIME TO CREATE DESK  
STANDARDIZATION  
POLICIES.

HIGH  
FIVE?

I'M TOYING WITH THE  
IDEA OF BECOMING A  
USEFUL MEMBER OF  
SOCIETY.

THEN I COULD ENJOY  
THE ADMIRATION AND  
RESPECT OF MY PEERS.

THE WAY  
YOU RESPECT  
AND ADMIRE  
ME?

GREAT!  
NOW  
YOU'VE  
TALKED  
ME OUT  
OF IT!

#### BOB IN PROCUREMENT

I NEED  
THE SIGNED  
ORIGINAL  
CONTRACT  
TO PROCESS  
YOUR ORDER.

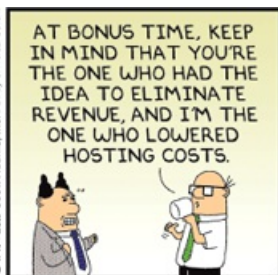
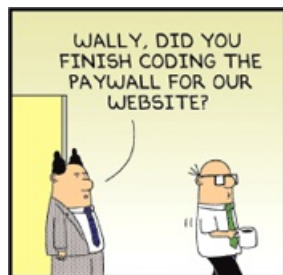
BECAUSE  
WE'RE  
IN THE  
MIDDLE  
AGES?

OUCH! YOUR STING—  
ING SARCASM HAS  
EMBARRASSED ME  
INTO SAYING I WILL  
ACCEPT A FAXED  
COPY.

ARE  
WE  
GOOD  
NOW?

ABSOLUTELY,  
BECAUSE THE  
1950s IS A  
HAPPY TIME.





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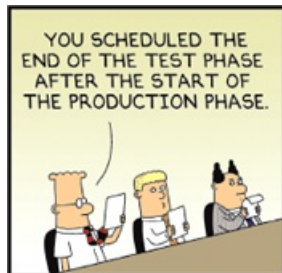
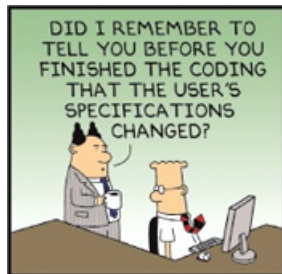
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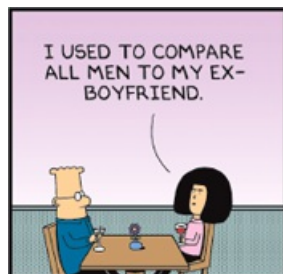
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I CAN'T WORK FOR  
A BOSS WHO DOESN'T  
TRUST ME TO WORK  
INDEPENDENTLY!



IS THIS A PREEMPTIVE  
STRIKE SO I WON'T ASK  
WHY YOU DIDN'T TURN  
IN A PROJECT UPDATE?



AND MORE  
DISTRUST.  
HOW DO  
YOU LIVE  
WITH  
YOURSELF?



THE COMPANY IS  
CONSIDERING MOVING  
FROM CUBICLES TO AN  
OPEN WORKSPACE  
ENVIRONMENT.



GREAT IDEA. CAN WE  
ADD SOME CRYING  
BABIES AND THE SOUND  
OF WATER DRIPPING?



YOU'RE  
BEING  
STUPID.

MAYBE I'LL  
BE SMARTER  
WHEN I HAVE  
MORE  
DISTRAC-  
TIONS.



DO YOU REMEMBER  
SIX MONTHS AGO  
WHEN I TOLD YOU  
YOU WERE WRONG?

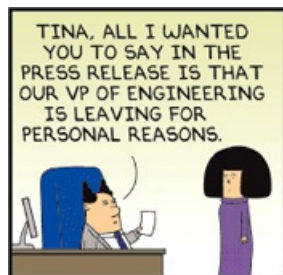
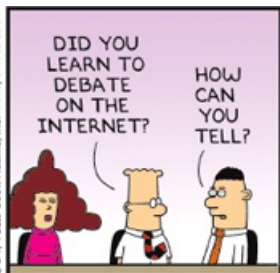
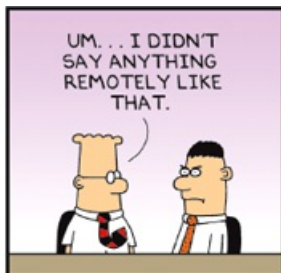


EEE-YORE!  
EEE-YORE!  
EEE-YORE!

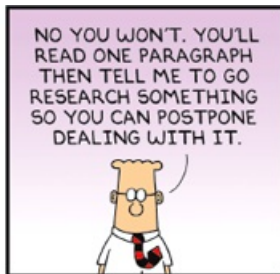


I JUST REALIZED  
I'M A BAD WINNER.

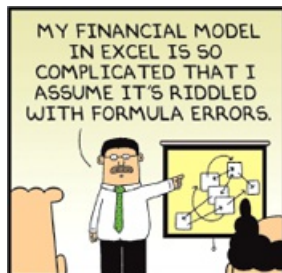




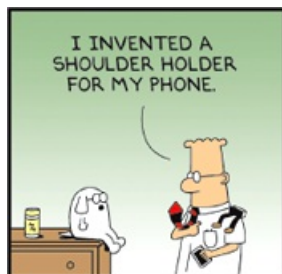




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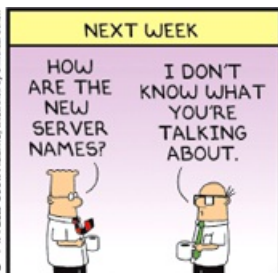
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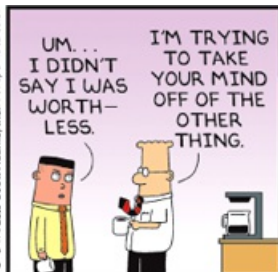
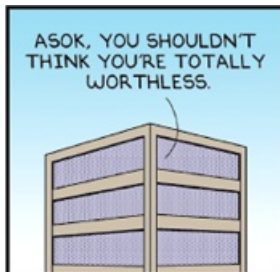
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WELL...  
NO...  
BUT...





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WALLY, HAVE YOU DONE ANYTHING TO ADDRESS THE OVERLAP OF YOUR PROJECT WITH TED'S PROJECT?



YES. I'VE INITIATED DISCUSSIONS TO CREATE A FRAMEWORK THAT WOULD ALLOW US TO ADOPT COMPLEMENTARY ARCHITECTURES.



SO... NOTHING. WHEN DID WE STOP CALLING IT LEADERSHIP?



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I NOTICED SOME INEFFICIENCIES IN ANOTHER DEPARTMENT, SO I FORMED A KAIZEN TEAM TO FIND SOLUTIONS.



I ASKED SOME OF THE PEOPLE IN THAT DEPARTMENT TO BE ON THE TEAM, BUT THEY WERE BUSY BEING INEFFICIENT.



WITH ANY LUCK, MY IGNORANCE OF THEIR FUNCTION WILL BE SEEN AS AN AGGRESSIVE TYPE OF OBJECTIVITY.



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WALLY, SHOULD I TRY TO BECOME INDISPENSIBLE SO I WON'T BE FIRED?



NO. INDISPENSIBLE PEOPLE END UP WORKING TOO HARD BECAUSE THEY CAN'T RISK SHOWING ANYONE ELSE HOW TO DO WHAT THEY DO.



BEING USELESS SEEMS RISKIER. HAVE YOU SEEN THE TIE CLIP I GOT FOR 20 YEARS OF SERVICE?



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I WANT YOU TO  
USE "BLACK HAT"  
METHODS TO RAISE  
OUR WEBSITE'S  
RANKING ON SEARCH  
ENGINES.



WHAT DO YOU LIKE  
BEST ABOUT THAT  
IDEA – THE FACT THAT  
IT'S UNETHICAL OR  
THE NEAR CERTAINTY  
OF GETTING  
CAUGHT?



THAT'S  
SORT OF A  
LOSERISH  
THING TO  
SAY.



TALKING  
DOESN'T  
WORK FOR  
PEOPLE  
LIKE ME.



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GOOGLE FOUND OUT  
THAT WE USED FAKE  
LINKS TO BOOST OUR  
SEARCH RANK.



NOW OUR WEBSITE  
ONLY SHOWS UP  
WHEN SOMEONE ENTERS  
THE SEARCH STRING  
"DUNG FOR BRAINS."



THEY  
WON'T  
GET  
AWAY  
WITH  
THIS!



SHUT  
YOUR  
PIE  
HOLE.



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OH NO! EMPLOYEE  
JOB SATISFACTION  
IS AT AN ALL-TIME  
LOW AT THE SAME  
TIME UNEMPLOYMENT  
IS HIGH!



HA HA! GOOD ONE.  
NOW IT'S MY TURN  
TO TRY SAYING IT  
AS IF I CARE!



OH NO!



HA HA!  
FIX YOUR  
LIPS!



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EMPLOYEES KEEP  
WHINING THAT WE  
DON'T HAVE A CLEAR  
DIRECTION.



SO I'VE DOUBLED  
THE NUMBER OF  
MANAGERS IN EACH  
GROUP TO INCREASE  
THE CLARITY.



I THOUGHT  
WE WERE  
DOUBLING  
THE  
DIRECTION.

NO, WE'RE  
DOUBLING  
THE  
CLARITY.

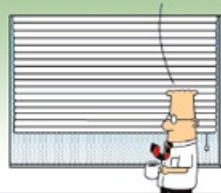


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IT'S IMPOSSIBLE TO  
GET ANYTHING DONE  
THIS TIME OF YEAR  
BECAUSE EVERYONE  
WHO ISN'T TOTALLY  
WORTHLESS IS ON  
VACATION.



NONE  
TAKEN.



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I NEED A NEW  
PHONE. WHICH  
ONE DO YOU  
RECOMMEND?



DO YOU WANT TO  
BE ANGRY ABOUT  
YOUR DROPPED CALLS  
OR ANGRY ABOUT YOUR  
POOR BATTERY LIFE?



DON'T  
HATE THE  
MESSENGER.

PEOPLE  
SIMILAR  
TO YOU  
BUILD  
PHONES.



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CHECK OUT MY  
NEW SMARTPHONE!



THE VOICE RECEPTION  
IS A BIT WEAK, BUT I  
CAN USUALLY MAKE A  
CALL IF I KEEP MY  
TONGUE ON A FLAGPOLE.



YOU MIGHT  
BE A VICTIM  
OF GOOD  
MARKETING.  
IT  
HAS  
APPS!



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I HAVE BEEN  
INFORMED THAT IT  
IS POLITICALLY  
INCORRECT TO USE  
MY FIST OF DEATH  
AT WORK.



SO FEEL THE  
WRATH OF MY  
TOTALLY LEGAL  
EYE CANNONS!



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OOPS. I DIDN'T KNOW  
YOU WERE SINGLE.  
MARRIED GUYS CAN  
TAKE A HIGHER  
SETTING.



LET'S BEGIN THE  
MEETING, BUT BE  
AWARE THAT I AM  
DOCUMENTING ALL  
OF YOUR BULLYING  
BEHAVIOR.



UM... I'M NOT EVEN  
CLOSE TO BEING A  
BULLY, BUT NOW YOUR  
CONFIRMATION BIAS  
WILL MAKE EVERYTHING  
I SAY SOUND LIKE  
BULLYING TO YOU.



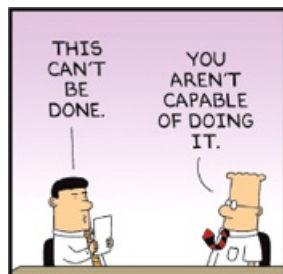
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CAN YOU REPEAT THE  
PART AFTER YOU  
IMPLIED THAT I'M A  
DELUSIONAL WITCH?









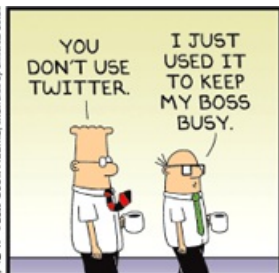
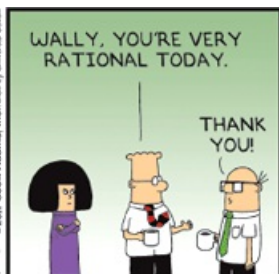
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HAVE YOU MET  
THE NEW ENGINEER?  
HE'S A GIGANTIC  
DORK. YOU TWO  
WOULD GET ALONG  
GREAT.



I'LL EMAIL HIM TO  
SET UP A DATE WITH  
YOU. IS TOMORROW  
GOOD?



BEING A  
DORK IS  
NOT A  
ROMANTIC  
PREFERENCE.

HE SAYS  
HE'LL  
BRING  
HIS "STAR  
WARS"  
CHESS SET.



IT IS TIME FOR  
THE SACRED DANCE  
OF THE CUBICLE.



HI-AW-AH-HEE  
HU-HA-YA-YA  
WA-HA-YA-YI



THAT SHOULD MAKE  
EVERYTHING I DO  
TODAY SEEM USEFUL  
BY COMPARISON.



THE CUSTOMER  
SURVEY DATA IS  
FOR MARKETING'S  
EYES ONLY.



DESIGN THE NEXT  
RELEASE AND WE'LL  
TELL YOU IF IT'S  
WHAT EVERYONE  
WANTED.



HOW  
LONG  
WILL  
THAT  
TAKE?

THAT'S AN  
ENGINEERING  
SECRET.





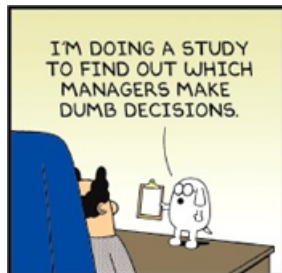




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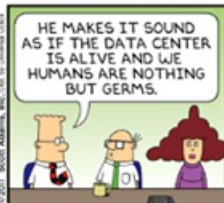
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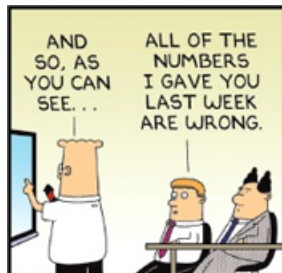
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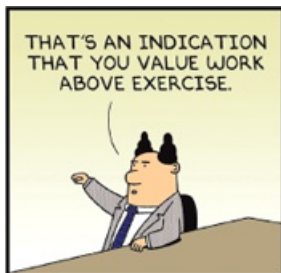
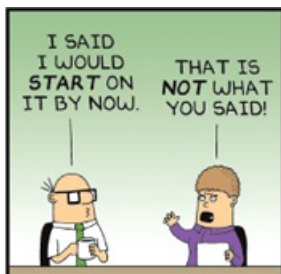


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DOGBERT IS CHAIRING  
THE INTERNATIONAL  
DATA SECURITY  
STANDARDS GROUP.



THE GOAL OF OUR  
ORGANIZATION IS TO  
MAKE YOUR SECURITY  
PROCEDURES SO  
INCONVENIENT THAT  
YOU GIVE UP HOPE AND  
DIE FROM BED  
SORES.



WE TAKE PRIDE IN  
BEING INDEPENDENT  
FROM THE COMPANIES  
THAT FUND US.



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#### STANDARDS MEETING

EACH OF YOU HAS BEEN  
CHOSEN TO REPRESENT  
THE INTERESTS OF YOUR  
RESPECTIVE COMPANIES.



AS YOU KNOW, THE  
BEST WAY TO CREATE  
STANDARDS IS TO  
MASH TOGETHER A  
BUNCH OF MUTUALLY  
EXCLUSIVE PREFERENCES.



I HOPE I'M NOT THE  
ONLY ONE WHO JOINED  
THIS GROUP JUST FOR  
THE LAUGHS.



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ARE YOU GETTING  
A LOT DONE ON THE  
GRANDPA BOX?



THE PEOPLE IN MY  
GENERATION DO OUR  
WORK ON OUR PHONES  
AND TABLETS.

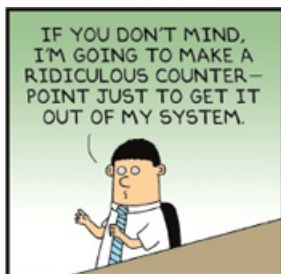


I ALSO  
HAVE A  
LAPTOP.



I'LL  
TEXT THE  
NINETIES  
AND LET  
THEM KNOW.

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WE NEED TO  
COMMUNICATE  
LESS WITH OTHER  
DEPARTMENTS.



THE MORE THEY  
KNOW ABOUT US, THE  
MORE THEY CRITICIZE  
WHAT WE DO.



IS THIS  
PART OF  
YOUR LARGER  
WAR ON  
KNOWLEDGE?



THAT  
WAS THE  
LAST  
THING  
I'LL EVER  
TELL YOU.



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WE'RE OUT OF TIME  
AND WE ACCOMPLISHED  
ABSOLUTELY NOTHING,  
THANKS TO YOUR  
NON-STOP TALKING.



WHEN DO I GET  
MY TROPHY FOR  
PARTICIPATING?



SOMEONE  
WAS RAISED  
WITH TOO  
MUCH SELF-  
ESTEEM.



WATCH  
ME WALK!



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I'M JUDGING THE  
QUALITY OF YOUR  
BUSINESS CASE BY  
YOUR BAD HAIRCUT  
AND YOUR POOR  
FONT CHOICE.



I PLAN TO USE  
A QUART OF HAND  
SANITIZER WHEN I'M  
DONE TOUCHING YOUR  
DOCUMENT.



I  
VALUE  
SUBSTANCE  
OVER  
STYLE.

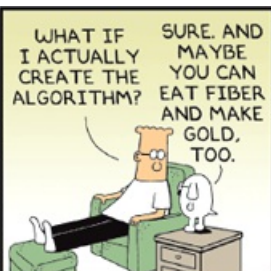
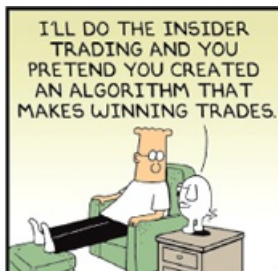
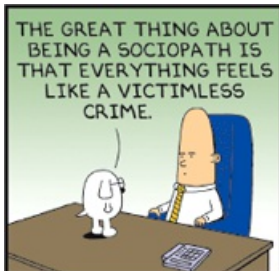


HOW'S  
THAT  
WORKING  
OUT?



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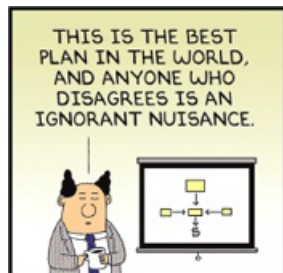
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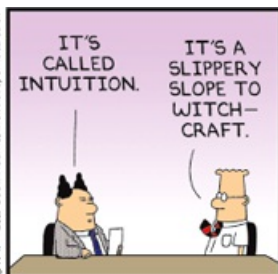
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I WORKED BACKWARD FROM THE PROJECT DUE DATE AND CALCULATED THAT WE'LL NEED YOUR INPUT ON THIS DATE.



YOU HAVE ME FINISHING TWO WEEKS BEFORE I START.



LET'S SCHEDULE A TIME TO TALK ABOUT THAT.



SURE. HOW ABOUT TWO WEEKS AGO?

DID YOU SEE MY EMAIL OBJECTING TO YOUR PLAN?



NO, BUT I SAW YOUR EMAIL OBJECTING TO WHAT I ASSUME IS YOUR HALLUCINATION OF MY PLAN.



YOU SEEM DEFENSIVE.



HAVE WE NARROWED DOWN THE PROBLEM TO ME?

#### INTERVIEW QUESTION

DESCRIBE YOUR BIGGEST MISTAKE AND WHAT YOU LEARNED FROM IT.



I TRIED TO GET RID OF AN OLD COUCH BY CHEWING IT INTO TINY PIECES AND LEAVING ONE HANDFUL AT A TIME AT STARBUCKS.

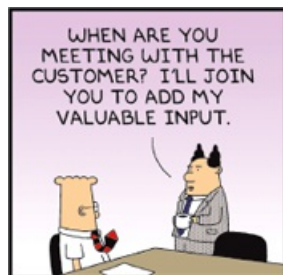


AND WHAT DID YOU LEARN?



I LEARNED I SHOULD NEVER TELL THAT STORY.







CUSTOMER MEETING

IF I MAY CORRECT WHAT DILBERT JUST SAID, I'M SURE IT WOULD BE EASY TO MAKE THOSE CHANGES.



YOU IGNORANT, BACKSTABBING SON OF A BEACH BALL.



ARE YOU SAYING SOME-THING INSIDE YOUR HEAD?

NO.

DIE.



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I NEED YOUR LATEST BUDGET NUMBERS.

I PUT THEM ON THAT PILE YESTERDAY.



I DON'T HAVE TIME TO LOOK THROUGH A PILE. GO PRINT IT OUT AGAIN.



HOW MANY TIMES PER DAY IS IT OKAY TO THINK ABOUT MURDER?

I'M UP TO SIX AND IT'S ONLY LUNCH-TIME.

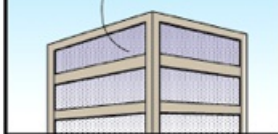


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I AM THE AMBASSADOR OF TREES.



YOU ARE ACCUSED OF CRIMES AGAINST WOOD FOR YOUR EXCESSIVE PRINTING AND COPYING.



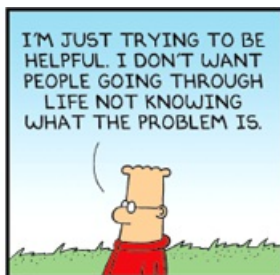
AND THEN HE STARTED BITING ME.

HIS BARK IS WORSE.



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CAN YOU WORD THAT  
MORE SIMPLY? I NEED  
TO EXPLAIN IT TO THE  
EXECUTIVE LEADERSHIP.



MONEY BE GOOD.  
THIS MAKE MORE.  
OOGAH!



THAT WAS  
UNCALLED  
FOR.

I CAN  
REPLACE  
THE PIE  
CHART WITH  
A KITTEN.



DID YOU APPROVE  
MY GOALS FOR  
NEXT YEAR?

YEAH,  
WHAT—  
EVER.



GAAA! YOUR APATHY  
ABOUT MY GOALS CAN  
ONLY MEAN YOU PLAN  
TO FIRE ME WITHIN  
THE NEXT YEAR!



HA HA!  
NOW  
GIVE HIM  
UNIMPOR-  
TANT  
PROJECTS.

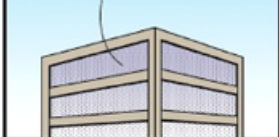
THEY ALL  
SEEM THAT  
WAY TO  
ME.



OUR NEWEST PRODUCT  
INFRINGEMENTS PATENTS  
FROM GOOGLE, APPLE,  
MICROSOFT, AND  
ORACLE.



THEY'VE JOINED  
FORCES AND HIRED  
NASA TO NUDGE AN  
ASTEROID TOWARD  
OUR HEADQUARTERS.



I THINK  
WE CAN  
WIN  
THIS.

I WONDER  
WHAT THE  
AVERAGE  
LIFE SPAN OF  
AN OPTIMIST  
IS.



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SIX OR SEVEN DAYS, TOPS.



THAT'S NO PROBLEM. A WEEK OR TWO AT THE MOST.



YES. TWO WEEKS OR SO.



# INTERVIEW

ARE YOU CREATIVE?

OH, YES. I'M VERY CREATIVE.

RESEARCH TELLS US THAT CREATIVE PEOPLE TAKE ETHICAL SHORTCUTS AND ARE GENERALLY LESS HONEST.

OOH

DO YOU TAKE A LONG TIME TO DO THINGS?

I DON'T KNOW THE RIGHT ANSWER!

# INTERVIEW

CAN YOU WORK LONG HOURS IF NEEDED?

YES. IT'S NORMAL FOR ME TO WORK 14 HOURS A DAY.

RESEARCH SHOWS THAT WORKING LONG HOURS CAUSES PEOPLE TO MAKE BAD DECISIONS. SO WE KNOW YOU'RE A BAD DECISION MAKER.

ARE YOU A GOOD COMMUNICATOR?

IS THE RIGHT ANSWER "NO"?

# DOGBERT CONSULTS

I RECOMMEND THAT YOU BUY THE DOGBERT DATABASE SOFTWARE.

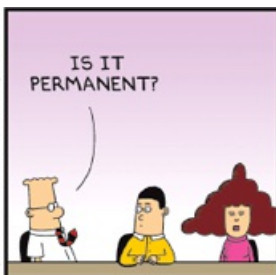
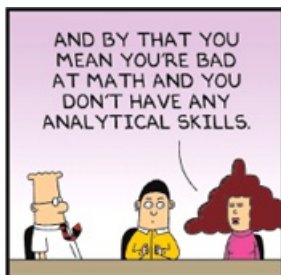
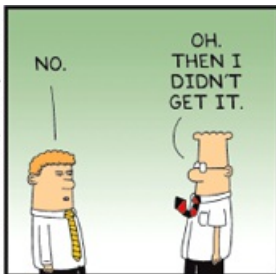
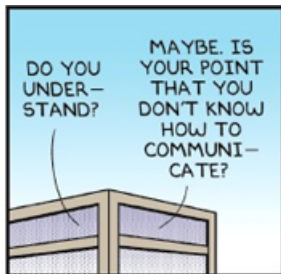
DID I JUST PAY A CONSULTANT TO RECOMMEND HIS OWN COMPANY'S SOFTWARE?

I'M TOTALLY OBJECTIVE.

WHO WOULD INSTALL AND TEST IT?

MAYBE A CONSULTANT WHO KNOWS THE PRODUCT?







WE CAN MANIPULATE THE POINTY-HAIRED MENACE INTO PICKING THE RIGHT PLAN BY COMPARING IT TO THE WORST ALTERNATIVES.



BUT THEN WE WOULDN'T GET THE FULL BENEFIT OF HIS WISDOM.



IS HE BEHIND ME?

IT MIGHT BE GEORGE CLOONEY. I CAN'T TELL THEM APART.



YOU DIDN'T ANSWER MY EMAIL.



I TRIED TO READ IT BUT THE SIGNAL-TO-NOISE RATIO WAS TOO LOW.



SO IT'S SORT OF A TECHNICAL PROBLEM?

OKAY.



THE HALLMARK OF GENIUS IS DOING THINGS IN A WAY THAT OTHER PEOPLE DON'T.

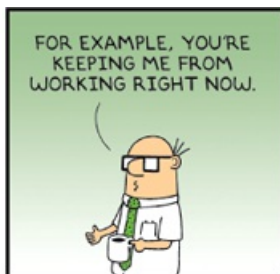


YOU SEE MY PROJECT AS UNFINISHED. I SEE IT AS AN UNEXPECTED USE OF TIME.



CAN YOU SEE HOW AWESOME THAT IS?

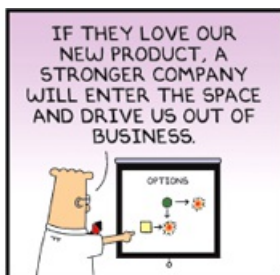
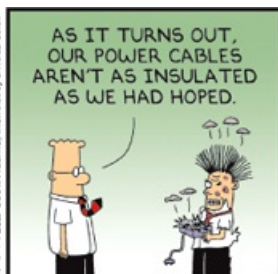




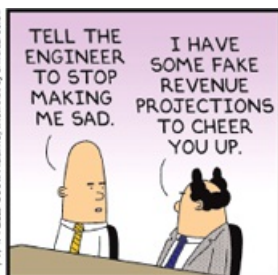
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I MADE A FEW  
TWEAKS TO YOUR  
IDEA.



NOW IF IT FAILS  
IT WAS YOUR IDEA,  
AND IF IT WORKS I  
CAN CLAIM CREDIT.



GENIUS  
COMES  
IN MANY  
FORMS.

SUCH AS  
STEAMING  
AND OVAL?



OUR STRATEGY  
IS TO INCREASE  
MARKET SHARE.



I'M CONFUSED. I  
SPENT ALL LAST YEAR  
TRYING TO **DECREASE**  
OUR MARKET SHARE.  
WAS THAT EFFORT  
WASTED?



DON'T WORRY.  
WALLY TOLD ME  
HE HAS A GOOD  
SENSE OF HUMOR.

I'M NOT  
RELIABLE.



YOUR TOPIC OF  
CONVERSATION HAS  
FAILED TO HOLD MY  
ATTENTION.



I CAN NO LONGER  
RESIST THE URGE  
TO CHECK MY EMAIL  
WHILE YOU TALK.



YOU'D  
BETTER  
NOT BE  
EMAILING  
ME NOW.

THIS  
ISN'T  
OVER.





ARE THERE ANY  
QUESTIONS? FEEL  
FREE TO ASK ANY-  
THING AT ALL.



WHY DO  
GHOSTS  
HAVE  
CLOTHES?



IF SOMEONE GIVES  
YOU A WEDGIE AT THE  
MOMENT YOU DIE, WILL  
YOU HAVE IT FOR  
ETERNITY?



MY BOSS KEEPS  
MICROMANAGING  
ME.



HAVE YOU TRIED  
DOING GOOD WORK  
SO SHE DOESN'T FEEL  
THE NEED?



MAYBE I  
SHOULD JUST  
LISTEN.



I'M BURNED  
OUT BY THIS  
JOB.



IS THAT A  
GRAY HAIR?



HAVE  
WE  
MET?



I STARTED  
YESTERDAY. I  
DON'T HANDLE  
STRESS WELL.

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I PUT THE DATA  
ON A FLASH DRIVE  
FOR YOU.

GET THAT THING  
AWAY FROM ME. I  
DON'T KNOW WHERE  
IT'S BEEN.

I HOPE  
YOU MEAN  
THE FLASH  
DRIVE AND  
NOT MY  
HAND.

I DID. BUT  
YOU RAISE  
A GOOD  
POINT  
ABOUT THE  
HAND.

THANKS FOR THE  
SUGGESTION, ASOK.

I'M GOING TO IGNORE  
IT BECAUSE YOU'RE NOT  
IMPORTANT TO MY  
CAREER AND I DON'T  
LIKE DOING EXTRA  
WORK.

I'M  
CONFUSED.  
WHY DO  
YOU HAVE  
AN OPEN-  
DOOR  
POLICY?

HOW CAN  
YOU LEAVE  
IF THE  
DOOR ISN'T  
OPEN?

I HAVE AN MBA  
AND YET I KEEP  
LOSING MONEY IN  
THE STOCK MARKET.  
HOW CAN THIS BE?

I PUT ALL OF MY  
MONEY IN GOLD  
BECAUSE IT'S SHINY.  
MY PORTFOLIO  
DOUBLED LAST YEAR.

I'M THINKING OF  
GETTING AN MBA.  
HOW LONG DOES IT  
TAKE? A WEEK?



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9/2/11

LET'S PLAY A GAME.  
WE EACH SAY TWO  
THINGS ABOUT OUR-  
SELVES AND THE OTHER  
HAS TO GUESS WHICH  
ONE IS A LIE.



I LOVE TO  
PLAY GAMES  
LIKE THAT.



MY SECOND  
THING IS THAT  
I EAT FOOD.



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WE'RE BUYING  
AN ENTIRE COMPANY  
JUST TO GET THEIR  
ENGINEERS.



ARE YOU AWARE THAT  
SLAVERY IS ILLEGAL  
AND THE ENGINEERS  
ARE FREE TO FIND JOBS  
AT BETTER COMPANIES?



I SURE HOPE  
YOU'RE WRONG  
ABOUT THAT.



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CONGRATULATIONS,  
ASOK. I'M NAMING  
YOU EMPLOYEE OF THE  
MONTH.



YOUR MONTH IS  
OCTOBER 1929.



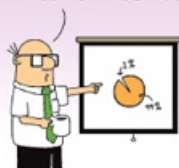
ROOM TO  
GROW.



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ONE PERCENT OF  
ENGINEERS CREATE  
ALL OF THE INDUSTRY-  
CHANGING PRODUCTS.



I PROPOSE REPLACING  
THE OTHER 99% WITH  
ROBOTIC ARMS THAT  
HOLD COFFEE CUPS.



YOU WON'T SEE ANY  
OF THE LAGGARDS IN  
THE 99% COME UP WITH  
GREAT IDEAS LIKE  
THIS ONE.



I HIRED KEN TO  
TEACH US HOW TO  
BE MORE CREATIVE.



ACCORDING  
TO HIS BUSINESS  
CARD, HIS TITLE IS  
"IDEATIONISTA."



THAT WAS  
SOME OF MY  
BEST WORK.



STUDIES SHOW THAT  
NICE GUYS GET PAID  
LESS THAN AGGRESSIVE  
JERKS.



MAYBE YOU SHOULD  
OFFER YOUR DOCTOR  
10% OF YOUR NEXT  
RAISE IF HE GIVES  
YOU TESTOSTERONE  
INJECTIONS.



THAT WOULD BE  
ILLEGAL, DANGEROUS,  
AND UNETHICAL.



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I READ THAT  
AGGRESSIVE JERKS  
GET PAID MORE THAN  
NICE EMPLOYEES.



STEP ASIDE,  
UNDERPAID  
NERDLING!



REMAND ME TO  
GIVE HER A RAISE,  
AND I DON'T KNOW  
WHY.



OUR COMPANY IS  
OBSCENELY PROFITABLE  
BUT UNIVERSALLY  
DESPISED.



OUR PLAN IS TO BUY  
A SMALLER AND MORE  
POPULAR COMPANY,  
TAKE THEIR NAME, AND  
SUCK OUT THEIR GOOD—  
WILL LIKE A MONKEY  
ON AN ORANGE.



PLEASE WELCOME  
THEIR FOUNDER,  
BRADLEY. HE'S THE  
ANGRIEST RICH GUY  
YOU'LL EVER MEET.



LEAVING  
EARLY?



IF YOU COUNT THE  
TWO HOURS I WORKED  
AT HOME WHEN I WOKE  
UP, AND THE TWO HOURS  
I'LL WORK TONIGHT,  
YOU'LL COME OUT  
WAY AHEAD  
TODAY.



HOW WILL I COME  
OUT IF YOU DO ALL  
OF THAT PLUS WORK  
LATE HERE?



OKAY, THIS NEXT  
DECISION INVOLVES  
SIX VARIABLES, FOUR  
IMBECILES, AND ONE  
BRILLIANT ENGINEER.



ACCORDING TO THE  
DOGBERT COMPLEXITY  
ALGORITHM, IT IS  
IMPOSSIBLE TO MAKE A  
RATIONAL DECISION IN  
THIS SITUATION. ALL  
IN FAVOR OF GIVING  
UP?



I FOUND OUT  
I'M A BRILLIANT  
ENGINEER.



PLEASE STOP  
RESEARCHING  
EVERY STATE-  
MENT I MAKE.

I CAN'T.



AS AN ENGINEER,  
IT IS MY SOLEMN  
DUTY TO STAMP OUT  
IGNORANCE.



THAT'S  
NOT A  
REAL  
THING.

SEE FOR  
YOURSELF.  
I JUST  
GOOGLED  
IT.



I'M SO FRUSTRATED  
THAT I WANT TO CRY,  
BUT I REFUSE TO FALL  
INTO THE STEREOTYPE.



ASOK, I'M MAKING  
YOU MY SURROGATE  
CRIER. THIS MIGHT  
HURT A LITTLE.



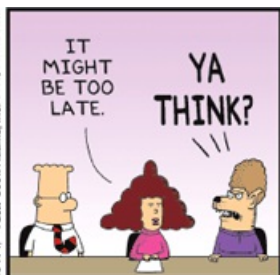
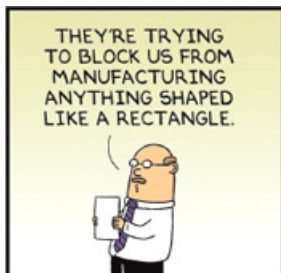
WORST  
MEETING  
EVER.

I THOUGHT  
YOU DID A  
GOOD JOB  
ON THE HIGH  
NOTES.











CHANGE ALL  
OF THE LINES  
TO DOTTED.



WE'RE NOT  
MADE OF INK.



WHY'D  
I JUST  
GET  
CHILLS?



ME TOO.  
IT FEELS  
LIKE SOME  
SORT OF  
FORBIDDEN  
KNOWLEDGE.

I'M BUYING MY  
WORK CLOTHES AT  
THE UNISEX SUIT  
STORE.



THERE'S NO SUCH  
THING AS A UNISEX  
SUIT STORE.



YOU  
ALWAYS  
HAVE TO  
BE RIGHT.



THAT'S  
THE  
PANTSUIT  
TALKING.

I NEED YOU TO BRIBE  
AN ELBONIAN MINISTER  
OF COMMERCE AND  
LEAVE NO EVIDENCE THAT  
CONNECTS THE CRIME  
TO OUR COMPANY.



THE ONLY WAY TO  
DO THAT IS TO BRIBE  
HIM AND KILL HIM AT  
THE SAME TIME.



I DID  
NOT  
THINK  
THIS  
THROUGH.



AND  
OBVIOUSLY  
I'LL NEED  
TO DO YOU  
FIRST.





EVERYONE, THIS IS  
WALLY. HE'S OUR  
SUBJECT MATTER  
EXPERT.



GROAN UH-OH  
SHEESH OH WELL  
UGH



PEOPLE ARE BETTER  
THAN YOU'D THINK AT  
JUDGING A BOOK BY  
ITS COVER.



WE NEED A SUCCESSION  
PLAN. I'M SO AWESOME  
AND CHARISMATIC THAT  
THE COMPANY WOULD  
BE IN TROUBLE IF I  
WERE TO LEAVE.



I WOULDN'T WORRY  
ABOUT IT. IT'S NOT  
AS IF YOU INVENTED  
ANYTHING. WE COULD  
REPLACE YOU WITH  
A BAG OF MOSS.



HE  
GOT  
QUIET.



SEE?  
MOSS CAN  
TOTALLY DO  
THAT.



OUR CEO NEEDS AN  
UNDERLING TO DRINK  
OUR INDUSTRIAL SLUDGE  
AT A PRESS CONFERENCE  
TO PROVE IT'S SAFE.



UM... IS THERE  
SOME REASON HE  
DOESN'T DO IT  
HIMSELF?



YES, BUT I FORGET  
THE DETAILS. IT  
WAS SOMETHING  
ABOUT THE RISK OF  
BRAIN WORMS.



I WILL PROVE OUR INDUSTRIAL SLUDGE IS SAFE BY FORCING AN INTERN TO DRINK A GLASS OF IT.



THAT'S STUPID. WE WANT TO SEE YOU DRINK IT YOURSELF.



SEE IF YOU CAN REACH THAT GUY IN THE SECOND ROW WITH A SPIT TAKE.



HE'S BEEN LIKE THIS SINCE OUR CEO MADE HIM DRINK A GLASS OF OUR INDUSTRIAL SLUDGE AT A PRESS CONFERENCE.



IT LOPPED A FEW POINTS OFF HIS I.Q., BUT HE STILL HAS A BRIGHT FUTURE IN QUALITY ASSURANCE OR MAYBE MARKETING.



AND WITH HIS NEW TAIL HE'D BE AN AWESOME ZIP LINE GUIDE.



YOU'VE GOT A BAD CASE OF WHATCHAMACALLIT.



THESE PILLS WON'T FIX YOUR UNDERLYING PROBLEM, BUT THEY MIGHT GIVE YOU A WICKED CASE OF HEMORRHOIDS.



AND I CAN TREAT HEMORRHOIDS, SO THAT WOULD FEEL LIKE PROGRESS.





HI—HO, MARKETING  
PEOPLE! I'VE BEEN  
TRANSFERRED INTO  
YOUR DEPARTMENT  
UNTIL MY BRAIN  
HEALS.



I DRANK SOME  
INDUSTRIAL SLUDGE.  
BUT DON'T WORRY— I'LL  
BE ABLE TO SHAKE IT  
OFF IN A FEW DAYS.



A LITTLE POLLUTION  
CAN'T HURT ME. I  
GREW UP IN INDIA.  
THIS BRAIN WORM  
WILL BE DEAD IN A  
WEEK, TOPS.



AS YOUR CEO, IF I  
HAVE SEEN FARTHER,  
IT IS ONLY BECAUSE  
I STOOD ON THE  
SHOULDERS OF  
GIANTS.



PLUS WHATEVER  
IS GOING ON OVER  
HERE.



THAT'S  
SORT OF A  
NON—GIANT  
SITUATION.

AND I  
HAVEN'T  
HAD  
SHOULDERS  
SINCE I  
WAS TEN.



I HIRED A HUMOR  
CONSULTANT TO  
TEACH US HOW TO  
HAVE MORE FUN AT  
WORK.



DOES HE CANCEL OUT  
THE CONSULTANT YOU  
HIRED TO FILTER OUR  
INTERNET ACCESS TO  
ENTERTAINMENT?



THAT WAS A FUNNY  
COMMENT. HOW'D YOU  
DO THAT WITHOUT  
A CONSULTANT?





I LIVE IN AN UGLY  
APARTMENT WITH  
TWO UGLY ROOM-  
MATES.



EACH WORKDAY I  
TAKE AN UGLY BUS TO  
AN UGLY BUILDING AND  
SPEND THE ENTIRE  
DAY IN MY UGLY  
CUBICLE.



AT LEAST  
YOU GET  
TO EAT  
LUNCH  
WITH US.

I'VE  
SAID  
TOO  
MUCH.



WHY DID  
THIS TAKE  
SO LONG?



YOU'RE COMPARING A  
TASK — THE LIKES OF  
WHICH HAS NEVER  
BEEN DONE — TO YOUR  
IMAGINATION OF HOW  
LONG SUCH THINGS  
SHOULD TAKE.



WELL  
THEN, THE  
QUALITY  
IS BAD.

COMPARED  
TO...?



I HIRED A CONSULTANT  
TO TEACH US HOW TO  
BE LESS CONFIDENT.



IS THAT BECAUSE  
RESEARCH HAS SHOWN  
THAT OVERCONFIDENT  
PEOPLE DON'T RECOG-  
NIZE THEIR OWN  
MISTAKES?



NOW I FEEL LIKE AN  
IDIOT BECAUSE I  
DIDN'T KNOW ABOUT  
THOSE STUDIES.

I DID  
HIM  
FIRST.



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HE'S BUSY CONVERTING EVERYTHING YOU DID THIS YEAR INTO A COMPLETE WASTE OF TIME.



AFTER THAT, HE'S SCHEDULED TO LOWER OUR MORALE. THEN HE'LL BE STIRRING UP TROUBLE IN OTHER DEPARTMENTS.



HOW'S TOMORROW LOOK?

HE'LL BE UNDER— COMMUNI— CATING ALL DAY.



STOP RIGHT THERE. DON'T TELL ME THE TECHNICAL DETAILS OF YOUR IDEA.



I MAKE MY DECISIONS BASED ON WHAT I KNOW ABOUT THE PEOPLE INVOLVED.



YOU KNOW LESS ABOUT ME THAN YOU KNOW ABOUT MY IDEA.

IS YOUR IDEA PALE AND POORLY DRESSED?



I'M HERE TO BOOST YOUR MORALE BY PRETENDING TO BE INTERESTED IN YOU AS A HUMAN BEING.



BUT IT'S PROBABLY OVERKILL SINCE UNEMPLOYMENT IS AROUND 9% AND YOU'RE NOT LIKELY TO QUIT.



STILL, IT'S NICE TO...

THAT'S ENOUGH! I DON'T WANT MY BRAIN TO FALL OUT OF MY YAWN HOLE.





I LEARNED THE HARD WAY THAT A LOT OF PEOPLE WHO WORK IN THE BIOTECH FIELD ARE PRACTICAL JOKERS.



I THOUGHT MY COMPANY WAS GIVING FREE FLU SHOTS.



STUPID STEM CELLS.



WALLY, IS THERE ANY DIFFERENCE BETWEEN TRUST AND STUPIDITY?



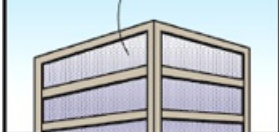
HOLD THAT THOUGHT. I'LL BE RIGHT BACK.



WHEN I ASKED FOR YOUR GOALS FOR THE COMING YEAR, I HAD SOMETHING DIFFERENT IN MIND.



NOT "WORK AS LITTLE AS POSSIBLE WHILE AVOIDING THE WRATH OF THE POINTY-HAIRED TROLL."



DON'T CALL THEM MY GOALS IF YOU MEAN YOUR GOALS.



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WHO WANTS  
TO HEAR ABOUT  
MY GOLF GAME?



MAYBE SOMEONE  
WITH LOCKED-IN  
SYNDROME WHO  
DOESN'T GET ANY  
VISITORS.



JUST FOR  
THAT, I'M  
GOING TO  
TELL YOU  
TWICE.



NO,  
PLEASE.  
I'LL DO  
ANY-  
THING.

MY MOTHER ALWAYS  
TOLD ME TO BEWARE  
THE BOGEYMAN.



THAT WAS BAD  
PARENTING. THERE'S  
NO SUCH THING AS  
THE BOGEYMAN.



I WAS ONE OVER  
PAR ON EVERY HOLE.  
LET ME TELL YOU ALL  
ABOUT IT.



I WANT TO FIRE  
WALLY, BUT I  
CAN'T RISK IT.



HE SAYS HE'S  
THE ONLY ONE WHO  
CAN PROGRAM THE  
ZEBERPUPIN SYSTEM.



ARE  
YOU  
SURE  
THAT'S  
TRUE?



IT MUST BE.  
NO ONE ELSE  
HAS EVEN  
HEARD OF IT.



